



European Commercial Outlook 2022 Fleet & MRO Forecast

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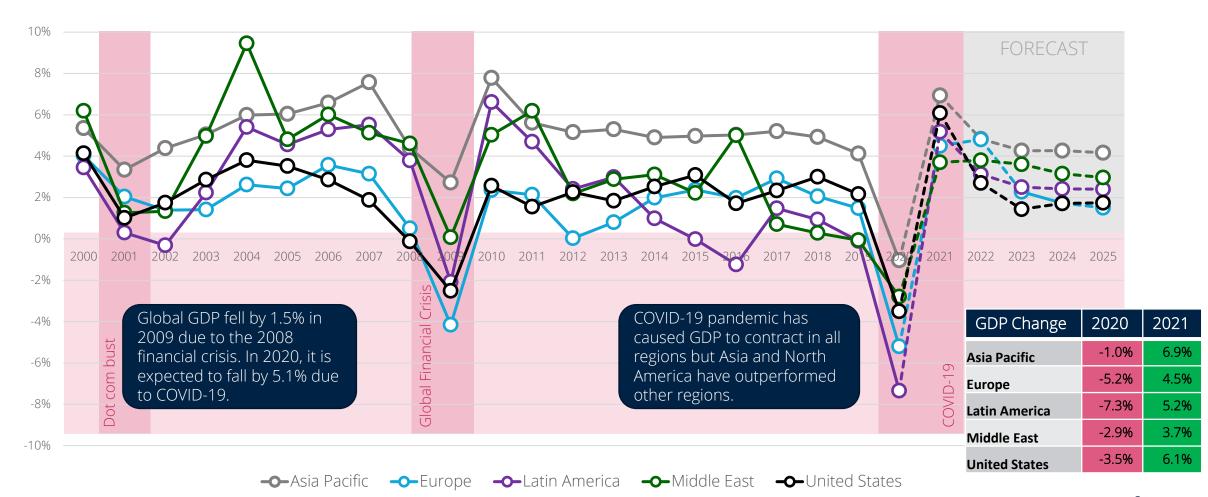
Intelligence & Data Services | Aviation Week Network Washington, D.C.

October 2021



Economic Impact of COVID-19

Most severe global economic contraction since WWII with all regions affected, strong recovery expected.

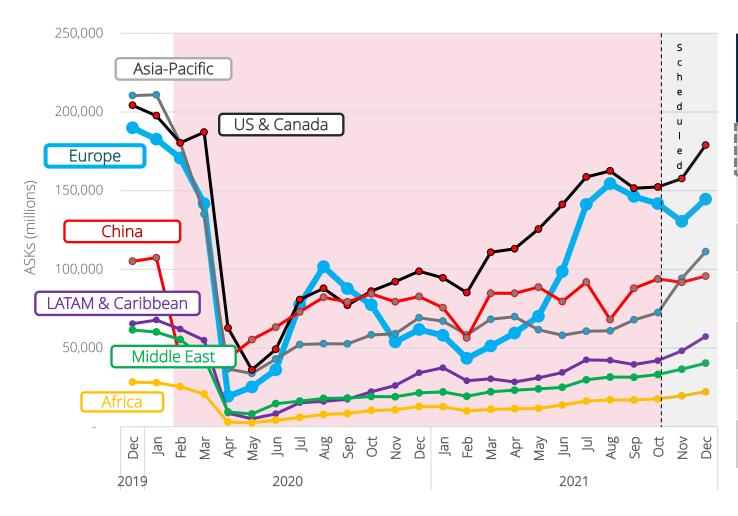




Scheduled & Historic Available Seat Kilometres - By Region

Scheduled airline capacity through December 2021 (as of 7 October 2021)



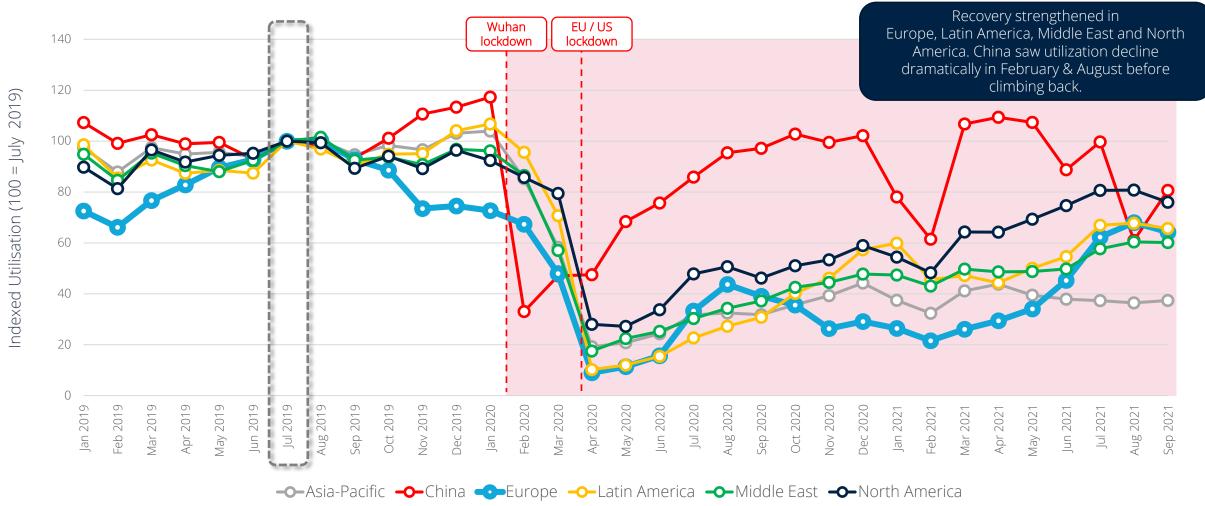


Region	Q4 2021 vs. 2020 % Change	Year Jan-Dec 2021 vs. 2020 % Change
Europe	116%	20%
Asia-Pacific	49%	-14%
U.S. & Canada	77%	32%
China	14%	19%
LATAM & Caribbean	79%	37%
Middle East	84%	12%
Africa	75%	29%



Utilization Change - Region

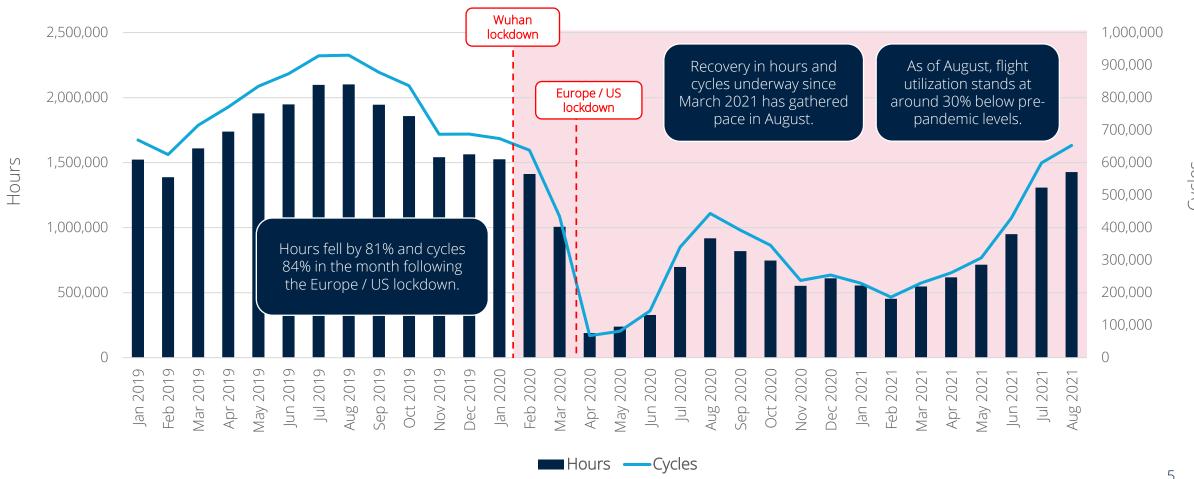
Indexed flight hour utilization for commercial aircraft fleets by operator region vs. July 2019





Aircraft Utilization - Major European Airlines

Utilization rates in hours and cycles for major European airlines, including LCCs – January to August 2020

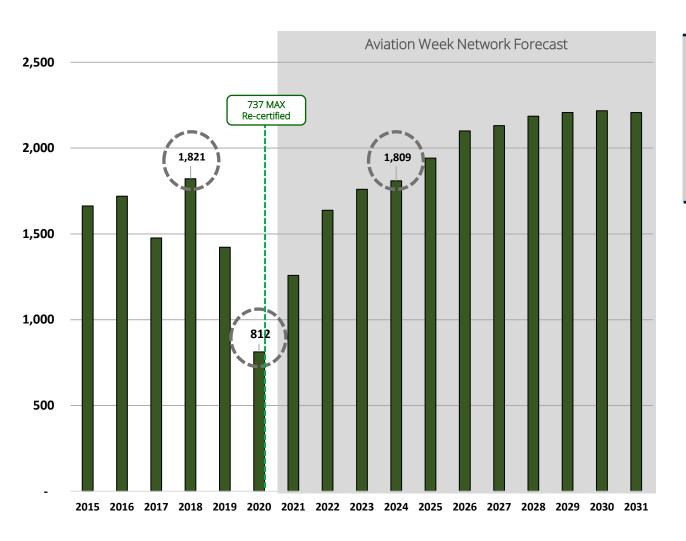


Source: AWIN Flight Tracking Data, Copyright 2020



Forecast: New Deliveries Commercial Aviation

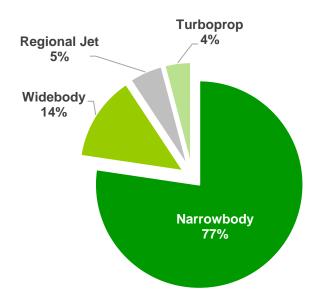
Global annual deliveries historical & forecasted



Highlights

- 20,000+ worldwide deliveries over 10-year 2022-31 period.
- Narrowbodies lead recovery efforts, 77% share of deliveries Airbus A320 outpaces Boeing 737.
- MAX delivery status since MCAS grounding March 2019: 143 delivered to date out of 447 built, 304 awaiting final delivery.
- Wildcards: A220-500, Boeing 5X, Embraer CPX, 777X & A350 freighters.

2022-31 Share of Deliveries

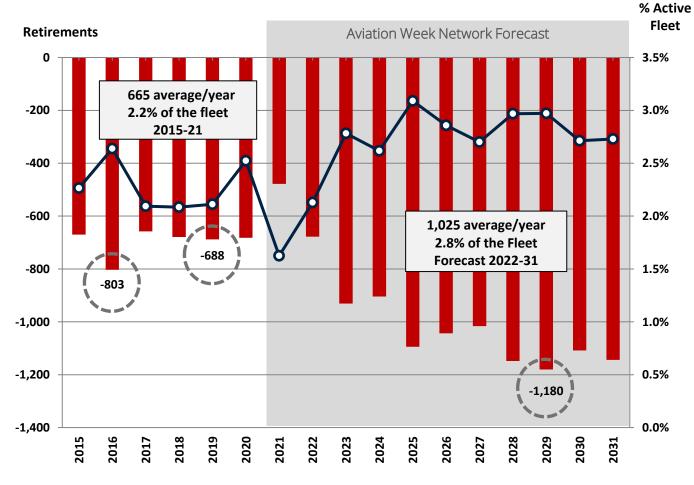


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Forecast: Aircraft Retirements

Annual retirements historical & forecasted

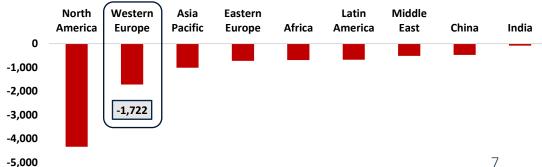


Highlights

- Retirement projections top out at 1,180 in year 2029.
- Contrary to impressions, 2019 & 2020 were NOT record years.
- Historic high percentage of fleet rates dominate the 2H decade.
- Used spare parts/green time engines may flood markets for popular legacy types depressing pricing.



Regional Retirements 2022-31

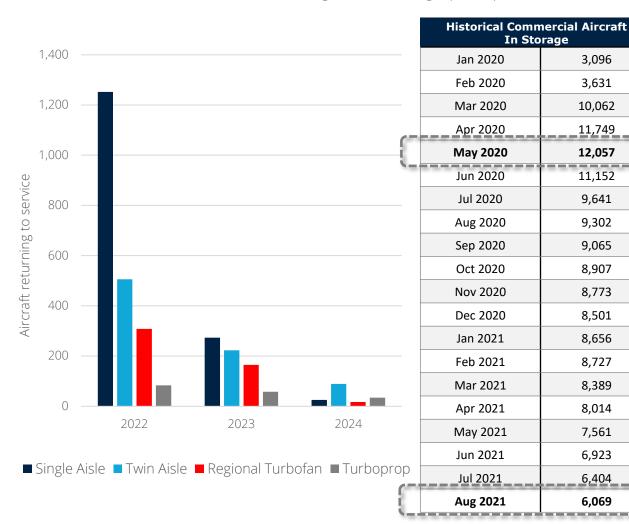


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Aircraft Returning from Storage

Aircraft forecast returns from long-term storage post-pandemic



Highlights

- 12k aircraft stored in May 2020, 6.7k in July 2021.
- Almost two thirds of the aircraft returning from storage in the forecast period will return by the end of 2022.
- International travel associated with widebody aircraft will be the slowest to return to active service.
- Through the first three years of the forecast, a total of over 3,100 aircraft are expected to return from storage as passenger demand increases.



Source: 2022 Commercial Aviation Fleet & MRO Forecast, Fleet Discovery, Aviation Week Network, Copyright 2021.



Historic In-Service Active Aircraft

Commercial jets and turboprop aircraft in-service, by month (includes parked, excludes stored)



15% parked or parked/reserve of the current, active in-service fleet by flight activity observed vs. 26% parked in March 2021.



10%, (-3k) fewer active aircraft than December 2019. Commercial aircraft in-service seeing a gradual but steady recovery since June 2020.



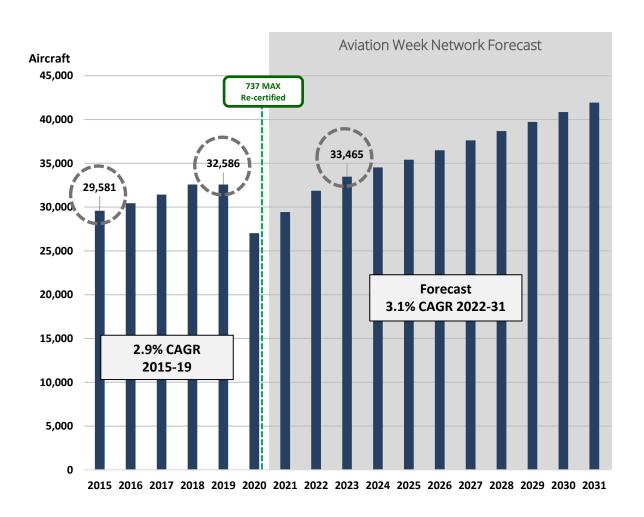
Long range widebody fleet will see the slowest return to service with <u>some</u> aircraft gradually leaving storage over the next 1-3 years.





Forecast: World Trends In-Service Aircraft Fleet

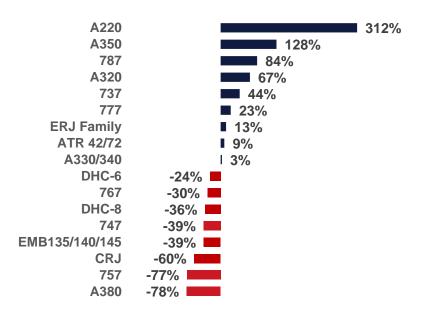
Annual count of active commercial aircraft, historical & forecasted



Highlights

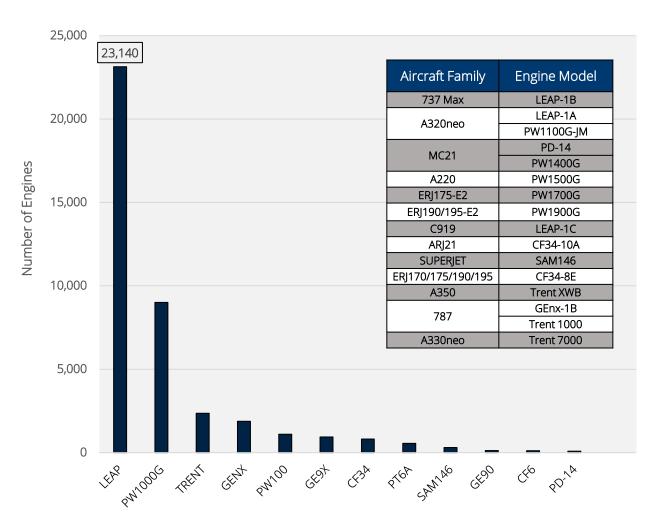
- 3.1% future CAGR expected after 2.9% historical fleet growth.
- Pandemic influences: return from stores (3-4k), P2F freighters (1K). In May 2020, 12k aircraft were in storage!
- In-service fleet in mid-2021 recovers to more than 29,000 aircraft in line with 2015 levels.
- Narrowbodies are key growth driver over decade: MAX recertified + A320s take delivery lead.

ISF % Change for Select Aircraft

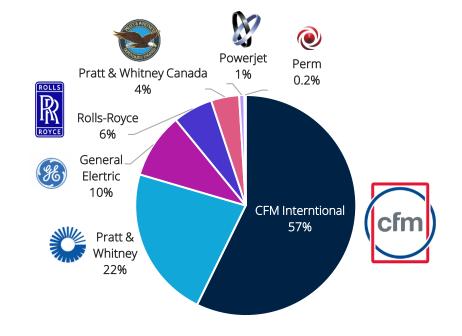




Forecast: New Build Engine Deliveries: 2022-31







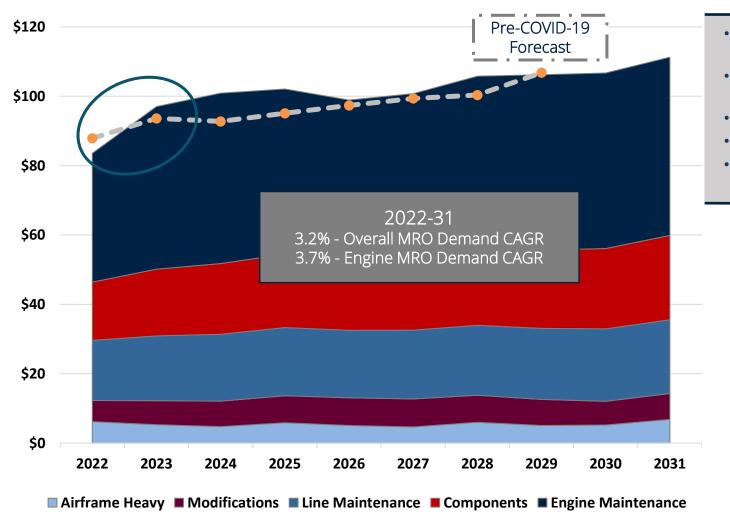
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Billions

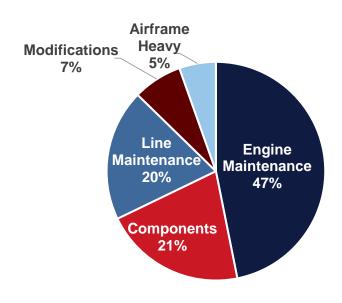
MRO Demand - Analysis

Global MRO aftermarket and the impacts from the pandemic



Highlights

- MRO grows at 3.2% CAGR 2022-31, worth \$1.013 trillion, without inflation.
- Engine MRO demand is \$474 billion over decade and grows at 3.7% CAGR. Green time/USM influences...
- Components MRO grows fastest at 4.2% CAGR.
- Airframe work expected to be cyclic.
- Recovery rates vary by region, role, and by aircraft category (NB, WB, regionals, turboprops, etc.)





MRO Demand by Region & Aircraft

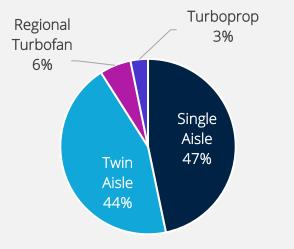


Highlights

- North America alone is expected to generate \$220.5 billion.
- Fastest growth in China and Asia-Pacific; expected to expand at a 4.3% and 5.7% CAGR respectively.
- Eastern & Western Europe combined generate a total of \$252 billion MRO demand.
- Single Aisle MRO will dominate the global fleet despite the higher costs associated with larger twin aisle aircraft.
- A320 family alone is expected to generate \$257 billion demand, equivalent to almost 25% of all MRO activity.

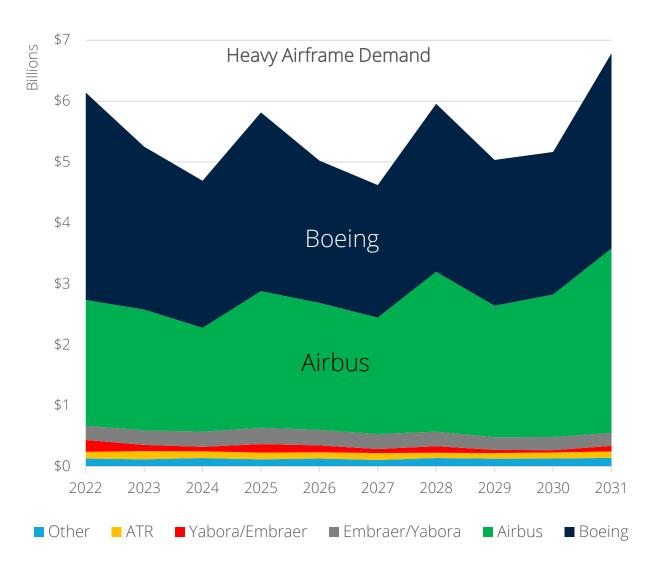
By Aircraft Category (2022-31)







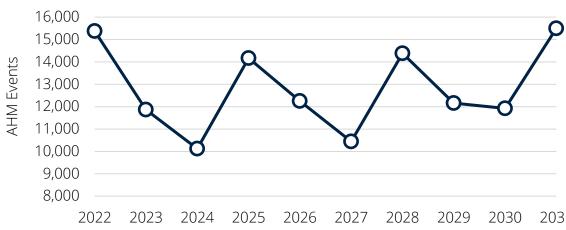
MRO Demand Shift - Airframe Heavy Maintenance Global



'MRO-Roller' Coaster?

- Grounding and storage of commercial aircraft created deferrals of thousands of calendar/utilization airframe checks.
- As aircraft return to service needing required checks, they'll create sine wave demand cycles roller coaster...
- ~15,400 checks needed in 2022, falling to around 10,100 by 2024 before increasing again.
- \$55 billion is expected to be spent on C & D Checks over decade.
- Demand increasing at a 1.1% CAGR the slowest growth rate.

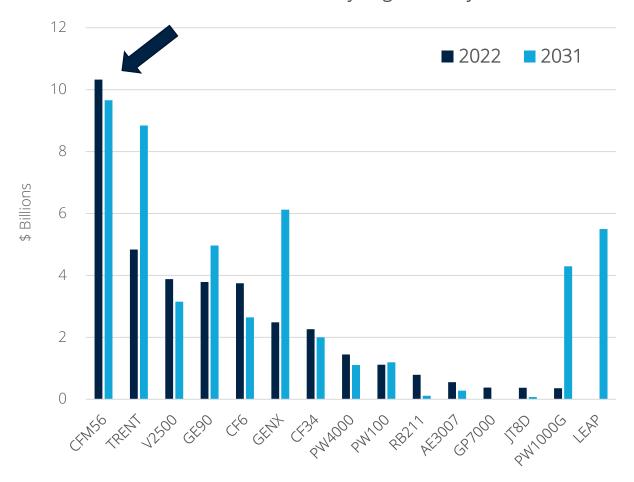
Heavy Airframe Events





MRO Demand Shift - By Engine Family Global

World MRO Demand by Engine Family



Highlights

- CFM56 accounts for almost a quarter of all demand, ~\$113B.
- TRENT family sees rapid growth: TRENT 1000 (787) & TRENTXWB (Airbus A350) maintenance spend rises from \$4.8B to \$8.8B for Rolls Royce.
- Demand for V2500 MRO declines before the end of the decade.
- GEnx (787) demand more than doubles over the decade rising from \$2.5B in 2022 to over \$6.1B by 2032.
- PW1000G & LEAP shop visits ramp up in the latter half decade generating
 \$4B and \$5B in annual demand respectively.
- Decline in demand for CF6-80 (767, A330), GP7000 (A380) maintenance linked with decline of widebodies & RB211 (B757).







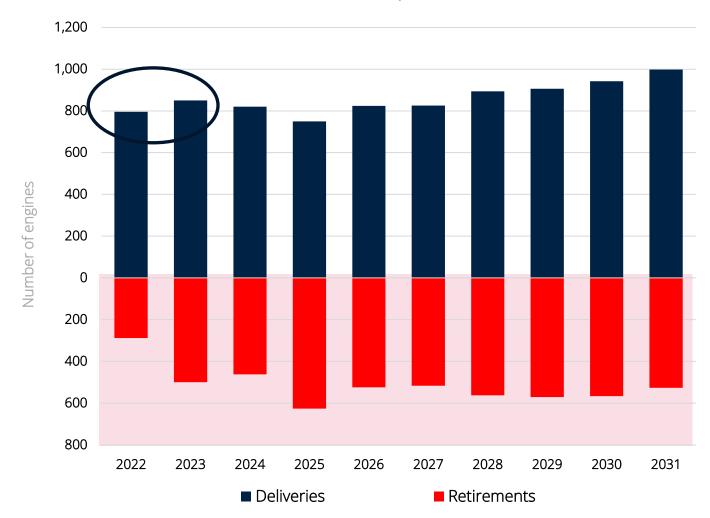
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Information Classification: General



Europe's Engines

Deliveries vs. retirements in Europe 2022-31

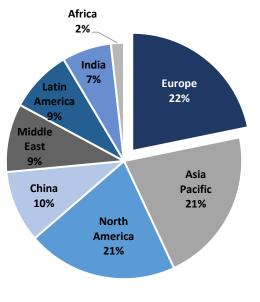


Highlights

- Europe (west + east) projected for 22% of world's delivery share of firm and expected orders.
- Retirements peak in 2025 at +600/year.
- Deliveries outpace retirements 1.7:1



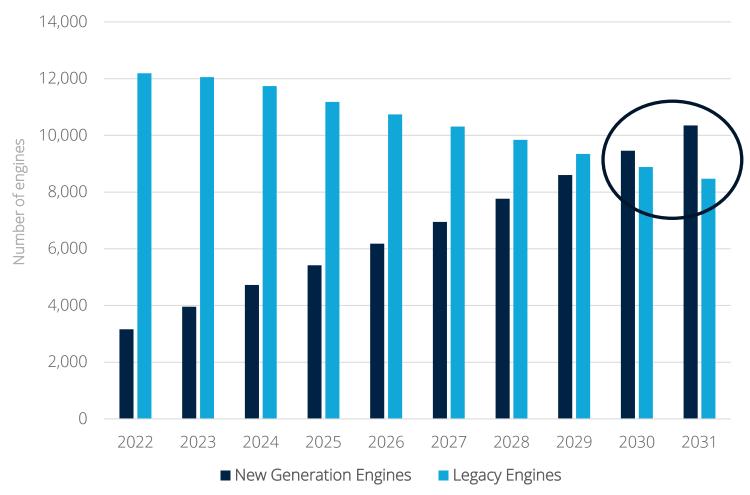
World Delivery Share





Engine Fleet Europe

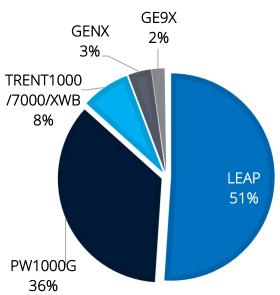
New generation vs. legacy in-service fleet share & deliveries forecast



Highlights

- New generation engines will exceed legacy types by 2030.
- LEAP family will hold 51% share of new deliveries (A320 + B737).
- Europe's fleet grows below average at 2.3% CAGR.
- Legacy engine fleet holds +50% share at the end of 2029.
- Fleet ends 2031 at ~18,800 engines.

NEW GEN DELIVERIES

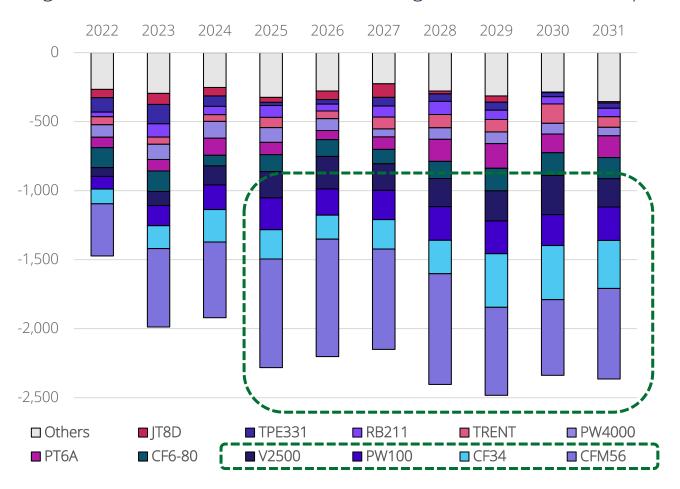






Commercial Engines/Parts with Green Time?

Engines worldwide associated with retiring aircraft: available as spares/USM?



Highlights

- Retirements of legacy aircraft significantly impacts engine MRO market demand.
- Topping the list: 6,400 CFM56, 1,800 CF34 and 1,700 V2500 powerplants
- Trends through 2021 suggest that both airframe and engine maintenance events avoided by switching aircraft between parked and active fleet as well as green time swaps to delay maintenance events/costs.
- Assuming these aircraft remain in service, this deferred maintenance may delay retirements or accelerate some.
- Potential to apply downward pressure on the cost of spares or shop visits as USM becomes available.



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Predictive view of market share



MRO future demand

Gain a 10-year outlook to minimize risk and maximize revenue.

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